## Appendix C

## Planned Budget Savings by category

Negative supplementary estimates showing as budget savings for 2019/20 of (£3,364,000) and total savings achieved are in 2019/20 shown below:

Savings estimated	Original Budget 2019/20	Revised Budget 2019/20	built into Q4 budgets	Savings not achieve in year
	£000	£000	£000	£000
Efficiency savings				
Organisational Redesign				
MARS (2nd round) & restructure	300		20	280
Rushmoor 2020				
	300		20	280
Better Procurement & major contract renewal				
Better Procurement			40	-40
Major contract renewal - Leisure	230		230	0
	230		270	-40
ZBB				
			9	-9
Service reviews - ZBB	151		151	0
	151		160	-9
Income Generation				
Investment in Property - Commercial	3,191	247	2,914	524
	3,191	247	2,914	524
Reviewing fees, charges and concessions				
Fees and Charges	59		0	59
	59		0	59
Total estimated savings	3,931	247	3,364	814